



The UHC-Partnership, the Joint Working Team and the PHC Special Programme: an institutional arrangement to move Universal Health Coverage forward

January 19, 2021

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GHIs meeting



Universal Health Coverage

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Joint working team for UHC

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UHC Joint Working Team

UHC-Partnership



JWT mechanism: WHO GPW13 & PHC-SP

GPW13 (p. 20): WHO COUNTRY ACTION FRAMEWORK

COUNTRY

National UHC road map based on NHPSP (national health policies, strategies and plans)

PARTNERS CONSORTIUM

(Including United Nations agencies, World Bank, regional development banks, bilateral donors, Global Fund to Fight AIDS, Tuberculosis and Malaria, GAVI Alliance and philanthropic organizations)

UHC COUNTRY SUPPORT PLAN

COUNTRY OFFICE

- Support for development of road map/national health policies, strategies and plans
- Environmental scan and situation analysis
- Coordination of partners and WHO programmes
- Technical support and capacity building

REGIONAL OFFICE

- Regional Action Framework and annual progress review mechanisms
- Knowledge synthesis, brokerage and capacity-building across countries
- Policy briefs and policy dialogues
- Regional partners coordination

Normative function: regional strategies

HQ

- Partner consortium
- High-level meetings
- Resource mobilization

Normative function: guidelines, data

JOINT WORKING TEAM

- Coordination in country and regional offices and HQ
- Monitoring process
- Resource allocation

PHC SP

Inspired by and built on the UHC Partnership



Powered by the *Joint working team* for UHC

JWT Principles

- Country ownership
- Driven by the 13th GPW
- Bottom-up process
- Tailored to needs / flexible
- Accountability
- Results-oriented

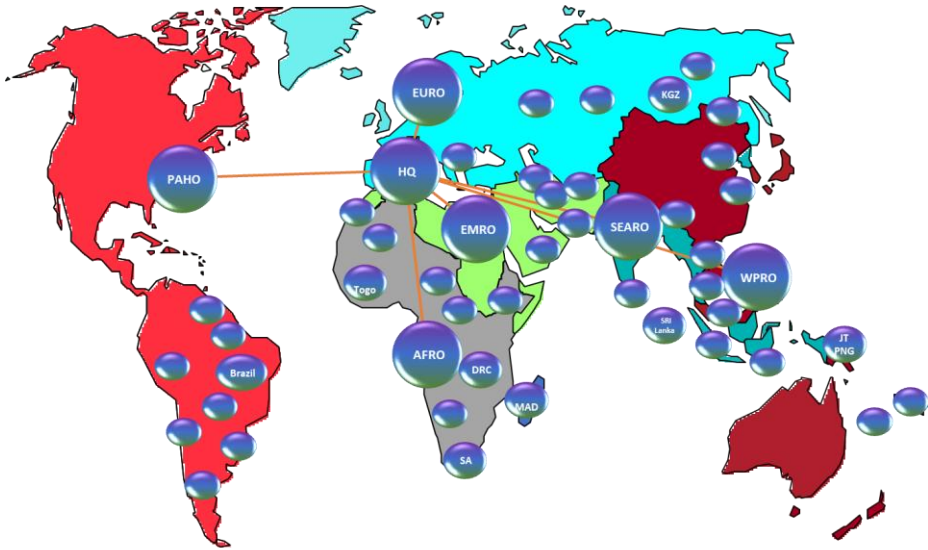
JWT Functions

- Develop tailored results-oriented UHC CSPs
- Strengthen collaboration WCO-RO-HQ-CLUSTERS
- Monitoring, Reporting and Evaluation
- Ensure short, medium, long-term technical support
- Develop a roster of internal and external experts
- Coordination of resource allocation
- Facilitate and accelerate donor coordination
- Knowledge management / cross-fertilization
- Visibility and communication / UHC stories

UHC-P/JWT: An agile 3-level network

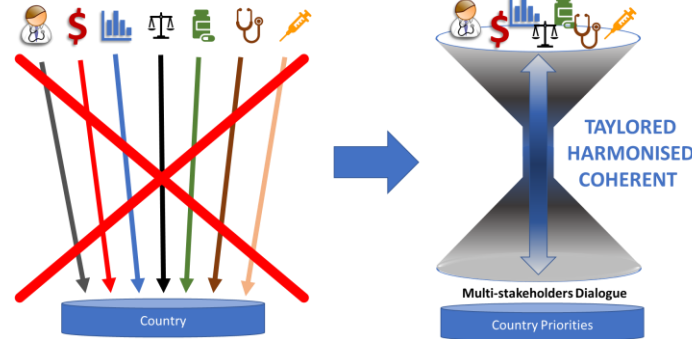
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JWT NETWORK



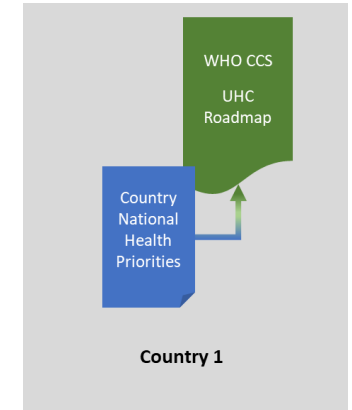
TAILORED SUPPORT PLAN

One size doesn't fit all



Bottom-up & flexible

ALIGNED WITH NATIONAL PRIORITIES

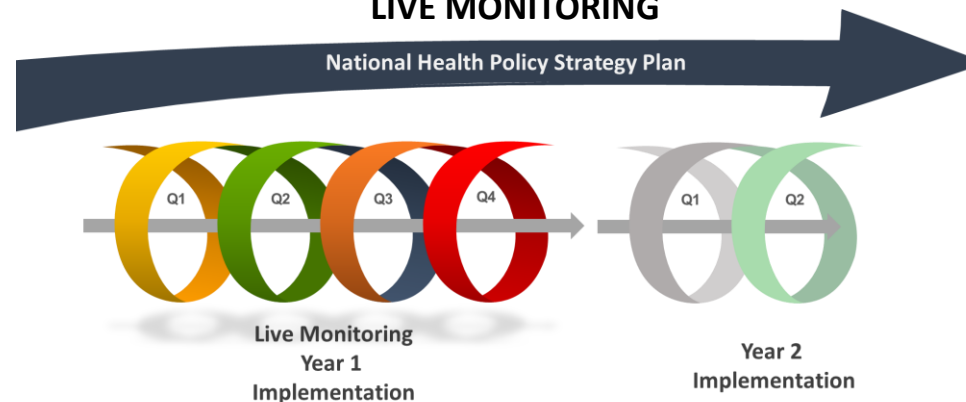


STRONG ACCOUNTABILITY MECHANISMS

HIGH LEVEL STEERING COMMITTEE



LIVE MONITORING



Multi-Donors Coordination Committee



“One report”, “One monitoring system”, “One WHO framework”, “More flexibility”, “Less bureaucracy”

UHC-P/JWT: Situation in 2020

115
UHC-
Partnership
countries



76M

PHC SP



Germany BMZ

2 M



Buffet

2.3 M

80
Million \$
in 2020



9
UHC-
Partnership
donors



6
WHO Regional
Offices



>120
WHO Advisors
on the Ground



NORMATIVE WORK IN HQ:
Country focused Global Goods (\$13.9 M 2020-202; \$4 M in 2020)

- **HSS Service & info** 1M
- **HSS Workforce** 1.25M
- **HSS Finance** 2.35M
- **HSS Governance** 0.5M
- **HSS Medicines** 1.7M
- **RMNCAAH** 0.4M
- **NCD integration** 3.95M
- **HEP** (Det, Env, Nut, Prev° & prom°) 2M
- **AMR** 0.1M
- **Polio** 0.2M
- **Migrants** 0.45M

Where and what?

- There are about 100 people deployed in countries and 20 in ROs. Their positioning is for, most of them, in the WCO and sometimes in the MoH. Close relationship with the MoH on strategic issues. **[The list is about to be updated with our RO Colleagues – we can share it! – actual is at the end of the presentation]**
- Their main responsibilities are around the support to MoH in strategic work: national planning, health financing strategies, HWF, programmatic aspects related to planning, policy issues and UHC in general **[from a 2 year wide consultation process in Tunisia to produce main orientations for the reforms of the health system to work targetting specific things like NHA – In between almost everything is possible]**
- Usually US\$100,000 per country per year + the cost of long term P4/P5 health policy senior experts – not enough to do everything!
- Continuous monitoring through live sessions with the ROs (**Live Monitoring – open to all!**)
- Many details on activities on the website (www.uhcpartnership.net)
- Annual Reports, Stories from the Field – accessible to all!

A. Support the design, implementation, and evaluation of national health policies for health system strengthening to move towards UHC.

- Together with the WR and in the framework of WHO communication efforts, contribute to policy advocacy and creating strategic alliances for comprehensive and aligned health systems strengthening to move towards UHC.
- Under the technical leadership of DSP, provide and mobilize technical advice to support the government in formulating and advocating for evidence-informed health system strengthening policies for UHC. The incumbent will prioritize providing technical input in the following areas within an overall health systems approach:
 - a. Policy advice for the development of an aligned service delivery vision to strengthen public health and primary care services in order to better prevent and control communicable and noncommunicable diseases;
 - b. Policy advice to transform health financing arrangements for UHC with a focus on developing an equitable benefit package, strengthening strategic purchasing arrangements, and improving governance and accountability;
 - c. Policy advice on alignment of other critical system functions such as human resource policies, accessible policies for medicines and technologies, and strengthened governance arrangements
- Support the Ministry of Health in implementing the HSS in an accelerated fashion drawing on European good practices and mobilizing expertise and know-how in reform implementation, in particular, to improve overall sector governance arrangements and transparency.
- Contribute to the improvement and implementation of a monitoring and evaluation framework for HSS agreeable to all stakeholders including joint review mechanisms of progress based on annual implementation reports. Ensure that the monitoring framework is linked to the SDGs and includes health targets on communicable and noncommunicable diseases and universal health coverage.
- Carry out and facilitate analytical work (impact evaluation) in the areas of health financing, public health and primary care to demonstrate the impact of reforms on health outcomes and UHC.
- In coordination with WR, support the MOH to advocate for alignment of international partners and other health institutions working to strengthen health systems for UHC, with the national planning and budgeting cycles, with the agreed country health policy dialogue mechanisms and schedules and with the established national monitoring mechanisms.

B. Strengthen capacity of national stakeholders to organize and lead an effective health policy dialogue focusing on priority areas of health financing, public health, primary care, health workforce and governance.

- Support the design and implementation of a structured health policy dialogue and communications process towards key stakeholders including higher levels of the government, local governments, parliamentarians, civil society and the population on priority reform areas;
- Work with the government and national stakeholders to develop strategic intelligence on key health system reform issues and on the policy environment and channel these to the policy dialogue and reform implementation process;

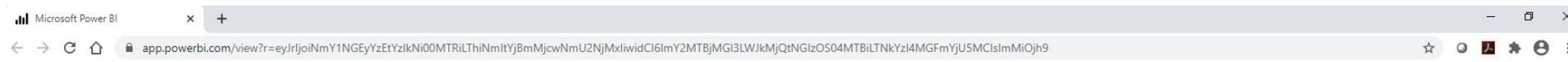
C. Coordinate the management and implementation of WHO's HSS for UHC work plan in the Country Office within a "one-WHO" approach:

- Contribute to the development of the country support plan, the UHC support plan, operational plan under the Global Program of Work Number 13 coordinating technical support towards UHC from the WHO Regional Office for Europe;
- Contribute to effective programming, implementation, and financial management of all WHO funds for HSS for UHC within country and intercountry workplan, taking account of availability of funds, and ensuring effective monitoring of budget timelines and constraints;
- Regularly monitor and assess the performance of the technical programme through evaluation and reporting, contribute to the quarterly live monitoring efforts under the UHC Partnership, deliver annual reports on progress of UHC related activities within the UHC Partnership, participate in the annual UHC Partnership meeting as required.
- Perform the general management of the programme's professional and general service staff mapped to the HSS for UHC work area, as first level supervisor (to include monitoring of workload, funds availability, performance management, and to establish mechanisms which ensure proper coordination within the team regarding travel and leave arrangements, in liaison with the WR and technical staff (if applicable);

D. Provide sub-regional cross-support to the implementation of national health policies for health system strengthening to move towards UHC as needed and agreed with DSP and WRs in countries neighbouring duty station.

E. Perform other duties in the scope of the assignment as requested.

UHC-P/JWT: Live monitoring & Accountability



Technical Support Monitoring

Select WHO Regional Office

AFRO	EMRO	SEARO
AMRO	EURO	WPRO


Number of Products and Services

1813

Antimicrobial Resistance	Emergency Preparedness & Response	Environmental Determinants	Governance	Health Financing	Health in All Policies	Health Workforce	Healthy Settings	Information Systems	MNCH & Immunization	Multisectoral Determinants
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WHO Office	Products and Services	Deliverables
Afghanistan	Contribute to the work of Development Partners Forum and other high level strategic forums within the health sector to enhance coverage of health services and equity with focus in the areas where coverage is low	Contribute to the work of Development Partners Forum and other high level strategic forums within the health sector to enhance coverage of health services and equity with focus in the areas where coverage is low
Afghanistan	Contribute to the work of Development Partners Forum and other high level strategic forums within the health sector to enhance coverage of health services and equity with focus in the areas where coverage is low	Contribute to the work of SHOC
Afghanistan	Contribute to the work of Development Partners Forum and other high level strategic forums within the health sector to enhance coverage of health services and equity with focus in the areas where coverage is low	Contribute to the work of TAG
Afghanistan	Contribute to the work of Development Partners Forum and other high level strategic forums within the health sector to enhance coverage of health services and equity with focus in the areas where coverage is low	Organize bi-monthly meetings of HDPF





IRAN (ISLAMIC REPUBLIC OF)

Iran (Islamic Republic of) ▾

Planning Cycle
UHC Support
Aid Effectiveness

Priorities
Products and Services

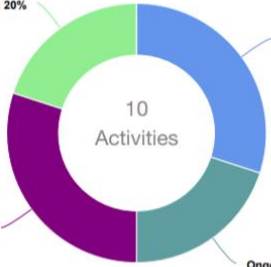
Products and Services

[User guide](#)
[Export to Word](#)

Status

Completed/Cancelled

Technical Areas:

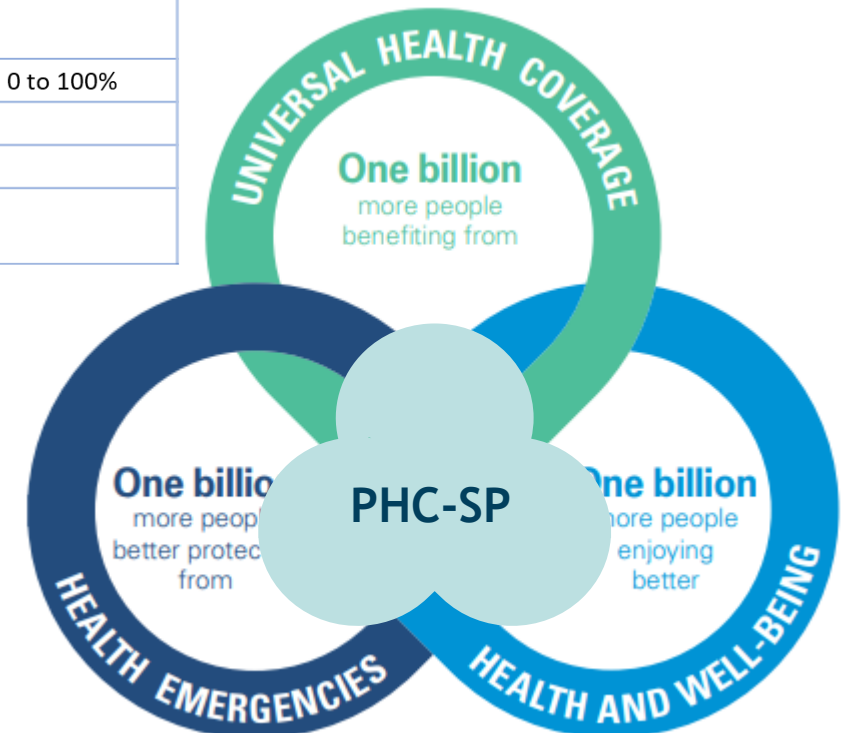
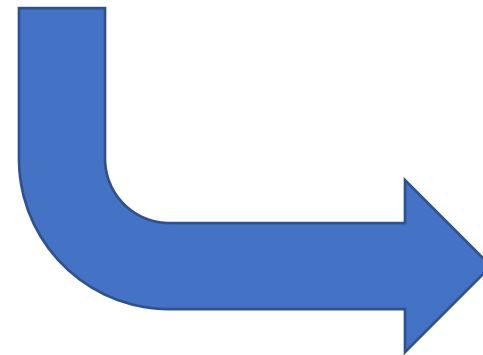


Status	Product/Service	Technical Area
Completed	Supporting Institutional capacity of health partners for better governance and responsiveness of health for UHC	Governance strength
Completed	Capacity Building on Primary Health Care Measurement & Improvement (PHCMI)	PHCMI conduct
Completed	Review and improve PHC for better function	Training

Product/Service	Deliverables	Status	Programme implementation	Start date	End date	Technic
Supporting HIS and core indicators plus SCORE	Supporting development of policy/plan for health digitalization and implementation of e-health strategy. In-depth HIS assessment and road map development for capacity building for HIS strengthening. Capacity building CRVS/ e-death certificate Supporting implementation / development/maintenance observatory including HR Machine learning capacity development Deployment of DHIS2	Ongoing	35%	Jan 01, 2020	Jan 01, 2021	
UHC Benefit package revision	Implementing Pilot phase for 2 selected diseases -Multiple Sclerosis (MS) & Diabetes Meletus (DM)- and supporting 6 categorical diseases using multiple criteria decision analysis (MCDA)/ evidence-informed deliberative processes (EDP) for selection of health interventions and procedures to be included in the UHC benefit package for in the I.R. of Iran In consultation with Radboud University	On track	50%	Nov 01, 2020	Aug 01, 2021	
HIS and e-prescription system integrated	Technical support to review and advice on an integration plan for implementing e-prescription programme in the Islamic Republic of Iran	Ongoing	0%	Nov 11, 2020	Nov 11, 2020	
Supporting Family Practice based on lessons from COVID with people centered integrated health services	Piloting Family Practice New Model	Not started	0%	Nov 11, 2020	Nov 11, 2020	

JWT Impact: Theory of change

Region	Country	Key activities	Indicators and targets
WPRO	Philippines	Provide legislative framing to UHC focused Republic Act	Insurance coverage: 91M to 94M (98M in 2023)
SEARO	India	Initiate the National Health Protection Scheme Capacity building for rational use of antibiotics	FP coverage: 180M to 400M (0.5 Billion with full implementation) Increased number of health/wellness centres:<1000 to 20,000
	Timor-Leste	Launch primary health care program	Coverage by essential health care:46% to 60%
EMRO	Egypt	Design a health financing strategy Pilot family practice approach in model districts	Financial protection(FP) coverage: 56M to 67M SDG 3.8.1 Service Coverage Index: 68 to 75
EURO	Greece	Expand essential health services for the vulnerable	Population with access to new PHC units: 0 to 2M
	Kyrgyzstan	Develop a roadmap to ensure coverage with PHC services	No of PHC units with NCD package: 0% to 62%
PAHO	Guyana	Design strategy for the implementation of the package of essential health services(PEHS)	No of health regions delivering PEHS: 0 to 11
	Paraguay	Improve equitable access to quality health care	No of regions with integrated health service delivery: 0 to 100%
AFRO	Kenya	Drive rapid reform of the healthcare financing systems	Financial protection(FP) coverage: 36% to 71%
	Nigeria	Capacitate coordination unit for health financing	Population covered by FP: 6.9M to 7.7M
	Burundi	Accelerate community-driven development of health insurance	Coverage by insurance or public health systems



Stories

- **Brazil** Sharing knowledge for stronger PHC
- **Colombia** Building healthy communities
- **Egypt** Making UHC a reality
- **Estonia** Affordable medicines for all
- **Georgia** Building a financing system for UHC
- **Greece** The rapid rise of PHC for UHC
- **Iran** Training hospital managers for better services
- **Jordan** Investing in family doctors for UHC
- **Kyrgyzstan** Improving access to medicines
- **Lebanon** New Observatory and National Health Forum for UHC
- **Liberia** Workforce: Task-sharing for UHC
- **Libya** Supporting medicines supply
- **Morocco** Improving quality of care through better hospital management
- **Niger** A strong health workforce, a strong economy - all working together
- **Nigeria** Health workforce planning and management for UHC
- **Oman** Leading the way in patient safety
- **Philippines** UHC Act: a new dawn for health
- **Republic of Moldova** Improving access to medicines for UHC
- **Sri Lanka** PHC on the road to UHC
- **Syria** Tackling NCDs in emergencies
- **Tajikistan** Strengthening rehabilitation in UHC
- **Tanzania** Stronger data for PHC and UHC
- **Tunisia** Civil society and citizens engage with health policy
- **Ukraine** Championing UHC through health financing reform



SIDS

- **Belize** Moving towards UHC with integrated care services
- **Dominica** Strengthening primary care with community health workers
- **Haiti** Improving maternal health through primary health care.
- **Micronesia (Federated States of)** Improving primary health care
- **Samoa** Revitalizing primary health care and tackling non-communicable diseases
- **Timor-Leste** Building a strong finance system for UHC

COVID (new)

- **Pakistan** action plan to maintain essential health services during COVID-19
- **South Africa** development of the South African National Infection Prevention and Control Strategic Framework
- **DRC** National health plan integrating IHR in PHC
- **PNG** Enhance PHC in countries to maintain essential services
- **Suriname** Maintain essential health services during Covid-19 and strengthen health system
- **Timor-Leste** Increase COVID response capacity

JWT 2020 portfolio – towards “one”

UHC-Partnership

115 countries – 76M



Luxembourg
10 countries



European Union
110 countries



Japan
15 countries



Ireland
3 countries



United Kingdom
TBD



Belgium
6 countries



France
4 countries

Germany (BMG)

9 countries (PHC) – 2M

PHC ACCELERATOR



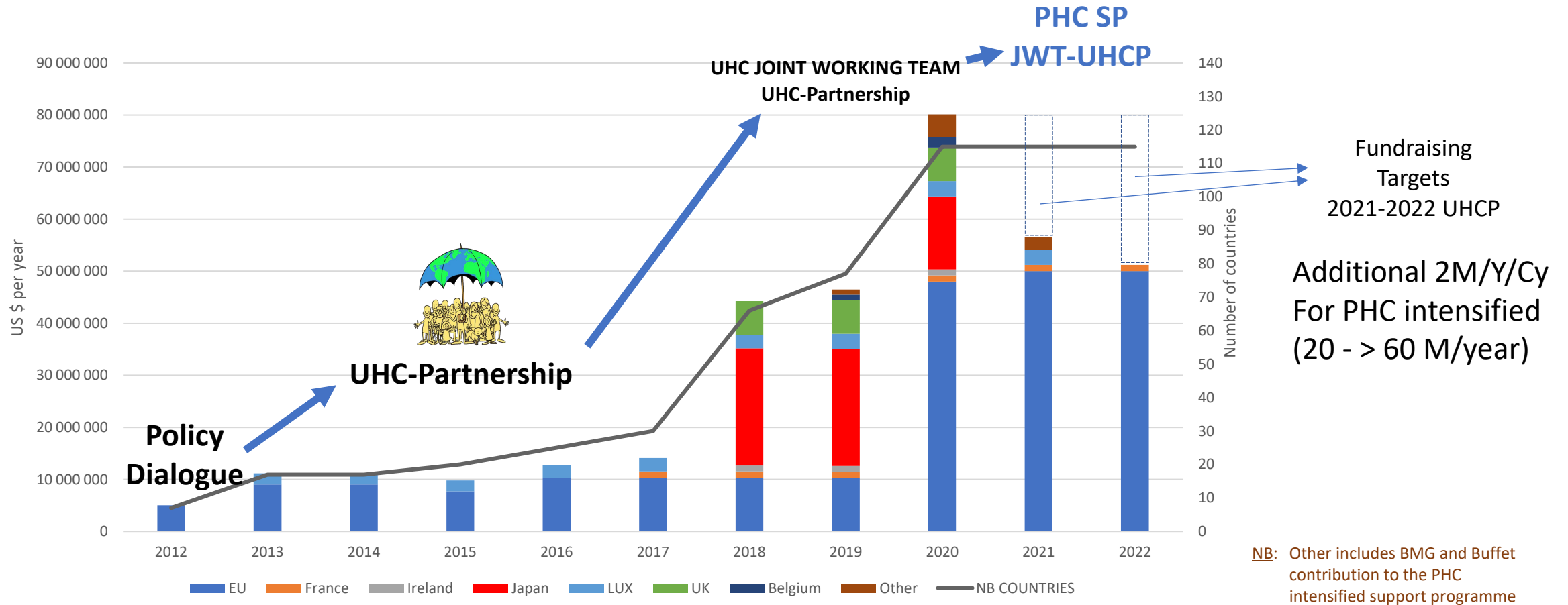
Buffet

1 country (PHC) – 2.3M

PHC INTENSIFIED



JWT portfolio evolution 2012-2022



3-Levels distribution 2020:

- Country offices: 75.5%
- Regional offices: 11%
- HQ Global Goods : 9.50%
- Global Management/Comm/ meetings: 4%

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Salary vs Activity & Staff deployment 2020:

- Salaries: 60% // Activities: 40%
- TA: 85% in countries (~93 positions in total of which 35% already in place and the rest to be deployed progressively by mid 2020; and 21 positions in ROS)

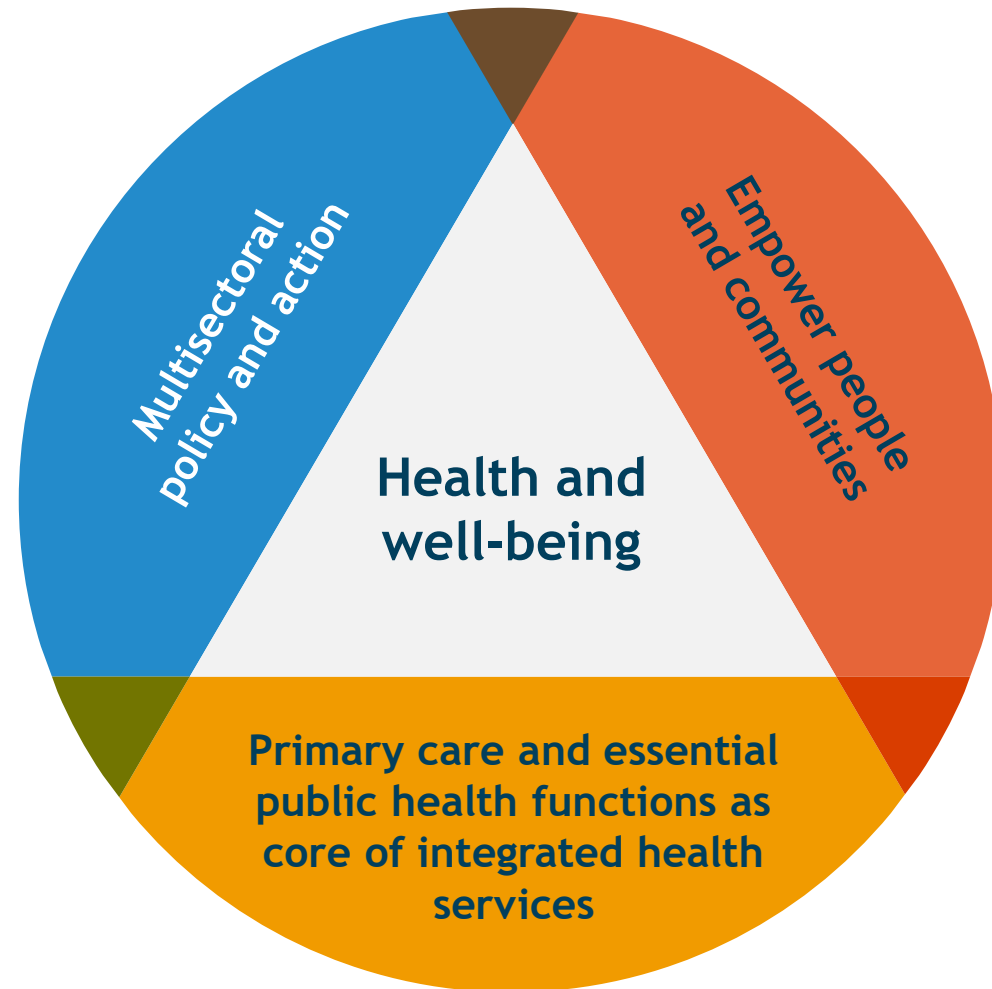


Primary Health Care- Special Programme

PHC - a unifying strategy



PHC - a whole of society approach



PHC cornerstone of UHC and SDGs

PHC Approach

Primary care and essential P. H. functions

Integrated health services with 2ry and 3ry care services

Empowered people and communities

Multisectoral policy and action

PHC Levers

Strategic

- Political commitment and leadership
- Governance and policy frameworks
- Funding and allocation of resources
- Engagement of communities and other stakeholders

Operational

- Models of care
- Primary health care workforce
- Physical infrastructure
- Medicines and other health products to improve health
- Engagement with private-sector providers
- Purchasing and payment systems
- Digital technologies for health
- Systems for improving the quality of primary health care
- Primary health care-oriented research
- Monitoring and evaluation

PHC Results



Improved access, utilization, quality, coverage, financial protection, equity, efficiency and responsiveness



Improved health literacy and care seeking. Improved ability for self-care and care for others



Improved social, physical, environmental and commercial determinants of health



Universal Health Coverage

The Special Programme - added value

An equalizer, a connector

PHC is rooted in equity, social justice and community participation

Country impact

“One-stop” mechanism for country support

PHC measurement

Drive impact in countries through evidence, innovation and shared lessons

Policy and partnership

Comprehensive PHC approach is closely linked with resilience and building back together

PHC-SP and JWT/UHC-P

PHC – Special Programme

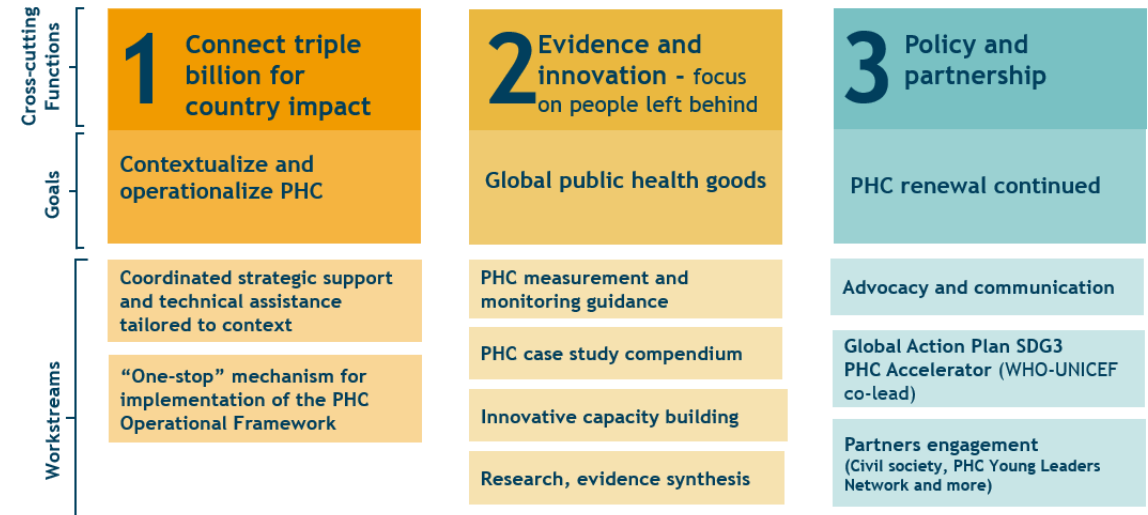
Joint Working Team
Country operations

Powered by the
Joint working team for UHC

UHC-Partnership



Intensified support on PHC for UHC





World Health
Organization



Thank you!

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