



The HRS4R renewal phase

What to do and how to prepare

Isabelle Halleux, Research Office University of Liege, Belgium

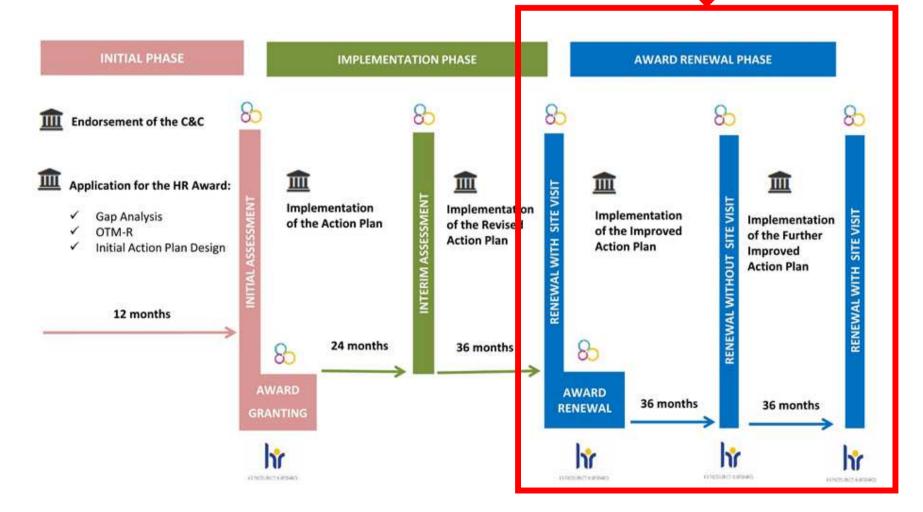








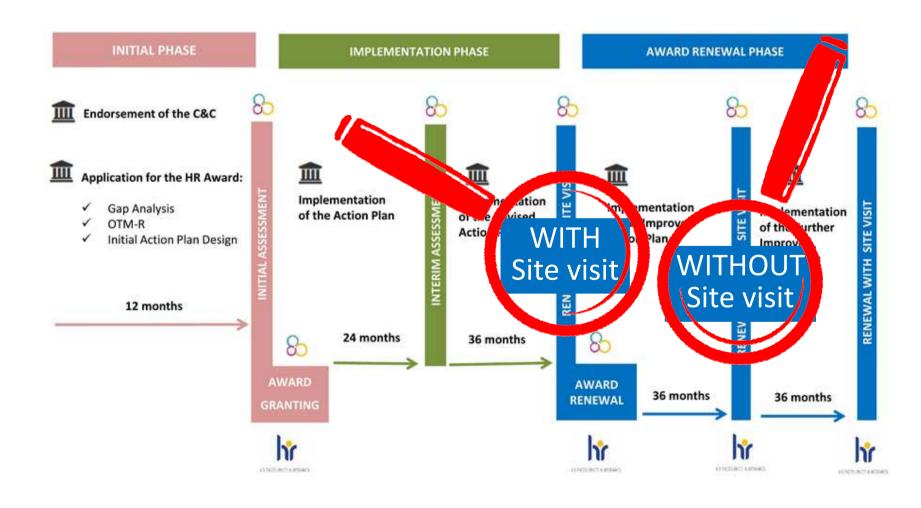
When?



HR EXCELLENCE IN RESEARCH



When?





Why?



- Have an external view on your progress
- Help you to continue your efforts
- Motivate and stimulate stakeholders
- Renew our bilateral contract

HR EXCELLENCE IN RESEARCH LIÈGE université

- Review your current action and progress
- Draft your new action plan
- Update your website
- Submit your renewal
- (Prepare the site visit)



- Review your current action plan and progress
 - Use your implementation scheme
 - Involve researchers
 - Collect and analyse indicators
 - Evaluate your progress, achievements
 - Explain what went wrong and why
 - Look back to your gap analysis and previous action plans
 - Collect additional activities, new data

HR EXCELLENCE IN RESEARCH LIÈGE université

- Draft your new action plan
 - As you did it in your previous report
 - Involve researchers
 - Be aware of changes (strategy, priorities, etc.)
 - Be aware of new trends / opportunities
 - Beware of status, responsible, indicators
 - Analyse the way you are working
 - Suggest for implementation improvement

HR EXCELLENCE IN RESEARCH LIÈGE université

- Update your website
 - Remember the objectives of publication: visibility, attractivity, communication with stakeholders
 - Publish your HR strategy and action plan
 - Publish contacts and groups membership
 - Present your achievements
 - Make links to strategy documents
 - Check the efficiency of your hashtagging
 - Verify your links

HR EXCELLENCE IN RESEARCH LIÈGE université

- Submit your renewal
 - Read previous assessment reports
 - Look at forms and guidelines
 - Update your organisational information and explain changes if any – include impact of COVID
 - Describe strengths and weaknesses per group of principles; indicate your priorities
 - Report on your actions Assessors must understand your progress and achievements, level of completion
 - Update targets, indicators, status when pertinent

HR EXCELLENCE IN RESEARCH LIÈGE université

- Submit your renewal (cont'd)
 - Add new actions, incl. OTM-R
 - Comment on the implementation
 - Explain changes (priorities, cricumstances, strategic decisions)
 - Explain how you took previous recommendations into account
 - Tell how your involved your researchers and stakeholders
 - Add pertinent information for assessors



Who?

- The implementation organisation: steering committee, working groups, responsible of actions, data provider, etc.
- All participants to the process
- All stakeholders
- The HRS4R manager (e-tool)



How?

- As said under « What? »
- Respect your own procedures
- Revise your procedures if necessary
- Beware of EU guidelines and recommendations
- Respect the deadline
 - If needed, you can ask the EU for postponing your deadline





Where? Site visit or not?

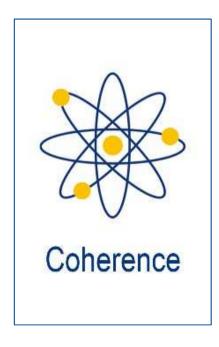
- The self-assessment is exactly the same every 3 years
- But the external assessment process is slightly different :
 - Desktop assessment every 3 years
 - + site visit every 6 years remote site visit today
- The site visit is really of added value
 - Direct contact, face to face meetings
 - Good way for motivation and communication
 - Side conversations



HR EXCELLENCE IN RESEARCH LIÈGE université

Recommendations?

• Be coherent, ambitious, transparent











Recommendations?

 Be aware of EU Gender, Ethics, OS, OTM-R and Research Evaluation













Recommendations?

- Involve your researchers at all steps
- Show the commitment of your board
- Draft operational actions and SMART indicators









Recommendations?

- Regularly communicate on your achievements to the world
- Remember that your website is your ambassador
- Use the e-tool possibility of adding pertinent files
- Assessors are peers and your best friends



Le jeu en vaut la chandelle!

htpp://www.recherche.uliege.be/hrs4r

Isabelle.Halleux@uliege.be

