Policy dialogue makes it happen!

An EU-Luxembourg / WHO collaborative agreement towards UHC

5th Anniversary Annual Meeting

CELEBRATE – SHARE – INNOVATE

Brussels, 21-23 March 2017
Intro

...Or where are we coming from?
- The UHC-Partnership country-led identification process

- Comprehensive approach to UHC is key and that MoHs should take a significant share of the leadership together with WHO

- Better shape partners' interventions at country level towards effective development cooperation

- Balance between seed money and senior technical expertise
Celebrate

...Or what did we achieve?
### UNIVERSAL HEALTH COVERAGE PARTNERSHIP

**ROADMAP ACTIVITIES IN 28 TARGET COUNTRIES**

<table>
<thead>
<tr>
<th>Country</th>
<th>Activity 1</th>
<th>Activity 2</th>
<th>Activity 3</th>
<th>Activity 4</th>
<th>Activity 5</th>
<th>Activity 6</th>
</tr>
</thead>
<tbody>
<tr>
<td>Country A</td>
<td>Activity A1</td>
<td>Activity A2</td>
<td>Activity A3</td>
<td>Activity A4</td>
<td>Activity A5</td>
<td>Activity A6</td>
</tr>
<tr>
<td>Country B</td>
<td>Activity B1</td>
<td>Activity B2</td>
<td>Activity B3</td>
<td>Activity B4</td>
<td>Activity B5</td>
<td>Activity B6</td>
</tr>
<tr>
<td>Country C</td>
<td>Activity C1</td>
<td>Activity C2</td>
<td>Activity C3</td>
<td>Activity C4</td>
<td>Activity C5</td>
<td>Activity C6</td>
</tr>
<tr>
<td>Country D</td>
<td>Activity D1</td>
<td>Activity D2</td>
<td>Activity D3</td>
<td>Activity D4</td>
<td>Activity D5</td>
<td>Activity D6</td>
</tr>
</tbody>
</table>

Roadmaps: *hundreds of activities*
Activities: around 14 areas of work
Major areas of work

**AREAS of ACTIVITIES**
- MoH Institutions Capacity Building
- Strategic National Planning
- Aid Effectiveness – IHP+
- Decentralization
- Laws & regulation
- Monitoring & Evaluation
- Health Financing, HA
- Financial Management Systems
- Human Resources for Health
- Service delivery
- Medicines
- Visibility

**LEVELS of ACTIVITIES**
- National level
- Provincial level
- Local level

**TYPES of ACTIVITIES**
- National Policy/Political objectives
- Strategic work
- Support for more technical areas of work (Health Accounts, HIS, Drug pricing, …)

**Major focus**
Health System Development Towards UHC: the FIT approach

- Health Fin. Strategy in Burkina Faso
- Institutional coherence of the different agencies of the health sector in Morocco (ANAM, ...)
- HS Ann. reviews
- Building Foundations
- Strengthening Institutions
- Supporting Transformation
- UHC
- Health Accounts
- HRH strategy in Sierra L.
- Public accountability and “citizen’s voice” in Tunisia
- PHC and Hospital Reform in Moldova
- Country learning programme
- Global UHC course for francophone countries
- Global Advanced WHO health financing course (in English),
- Scientific publications: BMC series on policy dialogue (AFRO), others at regional and country level
- Support to Country Cooperation Strategies
- Collaboration with many departments at HQ, regional and country level.

And also...
A multitude of global products for HF advocacy and policy guidance

- Fiscal space analysis
- System wide approach to analyse efficiency across health programmes
- Health financing country diagnostics (available in English and French)
- Series on state budget transfer arrangements in Asia, European countries and Latin America for extending coverage to people in the informal sector
- Ongoing work on a guide to assess demand-side barriers to health care for people in the informal economy

Dozens of missions (HQ and ROs) in countries for launching the programme and following up on activities

And also...
- UHC-P and WHO reform: from country focus 70% of the resources are at country level
- G7 – G20
- The role of the country office: better positioned to fulfill its mandate with MoH and partners
- Collaboration between the 3 WHO levels
- Collaboration with the EU Del. and Lux Represent.
- Evaluation: internal integrated evaluation of HGF department (WHO), ROM, external evaluation (KIT), and verification mission (June 2017)
- Reorganization of the HGF department in HQ around @theams
- IHP+  IHP+ for UHC 2030

Other aspects...
<table>
<thead>
<tr>
<th>Programme</th>
<th>Country</th>
<th>TA Status</th>
<th>TA starting date</th>
<th>TA Resp person</th>
</tr>
</thead>
<tbody>
<tr>
<td>EU Phase 1</td>
<td>Liberia</td>
<td>In place</td>
<td>Apr-14</td>
<td>Mesfin, G</td>
</tr>
<tr>
<td></td>
<td>Moldova</td>
<td>Light mode</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Switched to full mode</td>
<td>Mar-16</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sierra Leone</td>
<td>Light mode/full mode</td>
<td>Light mode (2011-2015)</td>
<td>Kadandale, Sowmya</td>
</tr>
<tr>
<td></td>
<td>Sudan</td>
<td>Light mode</td>
<td>Apr-12</td>
<td>Elongo, Tarcisse /</td>
</tr>
<tr>
<td></td>
<td></td>
<td>June 2016</td>
<td></td>
<td>Dr Haris</td>
</tr>
<tr>
<td></td>
<td>Togo</td>
<td>In place</td>
<td>Sep-12</td>
<td>Escalante, Socorro</td>
</tr>
<tr>
<td></td>
<td>Tunisia</td>
<td>In place</td>
<td>May-12</td>
<td>Zina, Yacouba</td>
</tr>
<tr>
<td></td>
<td>Vietnam</td>
<td>In place</td>
<td>Sep-14</td>
<td>Adzodo, M René</td>
</tr>
<tr>
<td></td>
<td>Chad</td>
<td>In place</td>
<td>Jun-14</td>
<td>De Graeve, Hilde</td>
</tr>
<tr>
<td></td>
<td>DR Congo</td>
<td>In place</td>
<td>Light mode</td>
<td>Ongom, Moses</td>
</tr>
<tr>
<td></td>
<td>Guinea</td>
<td>Light mode</td>
<td>Dec-13</td>
<td>Panday, Rajesh</td>
</tr>
<tr>
<td></td>
<td>Mozambique</td>
<td>In place</td>
<td>01/01/2013</td>
<td>Castello Francesh, Maria</td>
</tr>
<tr>
<td></td>
<td>South Sudan</td>
<td>In place</td>
<td>15 July 2016</td>
<td>Dolores</td>
</tr>
<tr>
<td></td>
<td>Timor-Leste</td>
<td>In place</td>
<td>Aug-14</td>
<td>Nouchou, Hamadou</td>
</tr>
<tr>
<td></td>
<td>Yemen</td>
<td>National</td>
<td>Nov-16</td>
<td>Lai, Taavi</td>
</tr>
<tr>
<td></td>
<td>Burundi</td>
<td>In place</td>
<td>Jan-17</td>
<td>Pokanevich, Igor</td>
</tr>
<tr>
<td></td>
<td>Guinea Bissau</td>
<td>Full mode</td>
<td>Light mode</td>
<td>Perisic, Darinka</td>
</tr>
<tr>
<td></td>
<td>Ukraine</td>
<td>Light mode</td>
<td>Nov-16</td>
<td>Souteyrand, Yves</td>
</tr>
<tr>
<td></td>
<td>Tajikistan</td>
<td>Full mode</td>
<td>Light mode</td>
<td>Yao, Théodore</td>
</tr>
<tr>
<td></td>
<td>South Africa</td>
<td>Light mode</td>
<td>Dec-14</td>
<td>Fong, Monica</td>
</tr>
<tr>
<td></td>
<td>Zambia</td>
<td>Light mode</td>
<td>Aug-15</td>
<td>Kalambay, Hyppolite</td>
</tr>
<tr>
<td></td>
<td>Morocco</td>
<td>Light mode</td>
<td>Aug-15</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Senegal</td>
<td>In place</td>
<td>Aug-15</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Cabo Verde</td>
<td>In place</td>
<td>Jul-14</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Mali</td>
<td>In place</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Laos</td>
<td>In place</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Burkina Faso</td>
<td>In place</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Niger</td>
<td>In place</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

> 30 long term TA mobilized over 5 years
On average 400,000 USD per country per year

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>(in US$)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EU Contribution</td>
<td>61,260,426</td>
<td>39,556,301</td>
<td>21,704,125</td>
</tr>
<tr>
<td>Luxembourg Contribution</td>
<td>14,149,421</td>
<td>7,239,781</td>
<td>6,909,940</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>75,409,847</td>
<td>46,796,082</td>
<td>28,614,065</td>
</tr>
</tbody>
</table>

Note: WHO contribution (14%) on top

From a financial point of view…
- UHC Partnership is a strong enabler
- Coordination and alignment between plans at national, regional and district level is crucial for success
- Countries have recognised increased need in leveraging legal frameworks
- Civil Society and citizens engagement are important and need to be fostered
- In order to leave no one behind, we need to improve on benefit package design

Lessons learned
There is a need to strengthen the governance and stewardship of health purchasers in respective countries

UHC Partnership seed funding has aided in attracting core substantial funding

Agencies: better harmonization and alignment!

Flexible funds to add activities according to MOH interest and priorities

It is instrumental to ensure the way forward by enhancing support on the implementation side

Lessons learned
Share

...Or how do we show it?
The website
Annual meetings
Annual reports (2012-2016)
Scientific conferences (Vancouver, …)
Stories from the field (see website)
Special events: EDD, WR meetings, Devco days,
Country specific events to launch the UHC-P (in most of the countries)
Country specific material: Moldova, Tunisia, Vietnam, Togo, Guinea, Ukraine,…
Twitter, cartoons,
You Tube

Others…
...Or where room for improvement matters
A realist approach to studying the UHC-Partnership

Emilie Robert, PhD | McGill University (QC, Canada)
Denis Porignon, PhD | WHO (Geneva, Switzerland)
Valéry Ridde, PhD | Montreal University (QC, Canada)

- Rosters
- Realist research
- Community of practice...
- Country learning programme
- Flexibility and adaptation to the evolving global health landscape
So What?

...Or what are the implications for the next 3 days?
- 7 working sessions over 3 days
- At least 24 working groups in French and in English addressing > 15 key areas of our work
- Many opportunities
  - to bring country success stories up front,
  - discuss challenges and constraints and
  - envisage new ways and energies for MoHs, WCOs and partners to be at the centre of their country's health system agenda

Have a nice week!